

Written statement of a key decision
Cabinet member health and adult wellbeing

Title	Additional arrangements for commissioned home care
Decision maker	Cabinet member health and adult wellbeing Information about cabinet, including the names and contact details of the cabinet members, can be found here: http://councillors.herefordshire.gov.uk/mgCommitteeDetails.aspx?ID=251
Date of decision	4 November 2022
Report exemption class	Open
Reason for being a key decision	<p>This is a key decision because it is likely to result in the council incurring expenditure which is, or the making of savings which are, significant having regard to the council's budget for the service or function concerned. A threshold of £500,000 is regarded as significant.</p> <p>This is a key decision because it is likely to be significant having regard to: the strategic nature of the decision; and / or whether the outcome will have an impact, for better or worse, on the amenity of the community or quality of service provided by the authority to a significant number of people living or working in the locality (two or more wards) affected.</p>
A notice was served in accordance with Part 3 (Key decisions) of The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012.	
General exception or special urgency (as defined in the constitution)	No
Purpose	To approve the development and implementation of a range of home care commissioning options, including an additional, open framework for the purchasing of commissioned home care services, to ensure sufficient quality and capacity is available in Herefordshire to support the eligible needs of adults to remain safe and independent in their own home.
Decision	That: a) A range of commissioning options are explored, developed and implemented, subject to further governance as required, to complement the existing commissioned home care framework; b) An additional, open framework for the purchasing of

	<p>commissioned home care services can be introduced, following a competitive tender process, from November 2022; and</p> <p>c) The corporate director for community wellbeing is authorised to take all operational and commissioning decisions necessary to implement the above recommendations</p>
Reason for the decision	<p>As set out in the report. Documents relating to this decision are available at</p> <p>http://councillors.herefordshire.gov.uk/mglIssueHistoryHome.aspx?IId=50043249</p>
Options considered	<p>1. Do nothing. There are significant delays and challenges in meeting the increasing demand for home care provision, leading to some vulnerable people waiting long periods for packages of care, amid significant risk to their wellbeing. The existing framework alone is not currently sufficient to meet the demand and therefore doing nothing is not an option.</p> <p>2. In-source provision of home care. This could address the challenge of providing commissioned care to some degree, particularly in rural areas and with complex cases. However, this option is not recommended as there would be significant challenges in the short term in recruiting and retaining sufficient staff to operate a sustainable service. In addition, such development would undermine the operational and financial viability of contracted providers.</p> <p>3. Subcontract within the existing home care framework. This is a possibility within the existing framework arrangement. However, management fees would be applied and therefore this is unlikely to be a financially viable option. Additionally, capacity acquired through this form of subcontracting is likely to be limited.</p> <p>4. Re-open and re-procure the existing framework. This would be disruptive to the market and there is a significant risk that existing framework providers would withdraw and the process could substantially weaken the framework.</p>
Declarations of interest (see below)	None
Call-in expiry date (decisions are not subject to call-in where special urgency provisions apply)	10 November 2022

Councillor:

Cabinet member health and adult wellbeing
(Councillor Pauline Crockett)

Date 4 November 2022

- a record of any conflict of interest declared by any executive member who is consulted by the member which relates to the decision;

and

- in respect of any declared conflict of interest, a note of dispensation granted.